



# THE FUTURE OF FOOD

Engineering Flavors of Single Cell Protein Ingredients



# DISCLOSURE



**REBELBIO™**



**LIGHTHOUSE  
LABS**



# TAKEAWAYS

- TREND: Animal → Fermentation → Photosynthetic
- NON-GMO is NON-SENSE
- PROTEINS can produce any TASTE

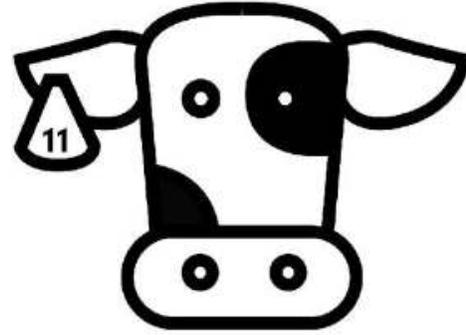
# The World Needs to Close a 70% Food Gap

**70%**

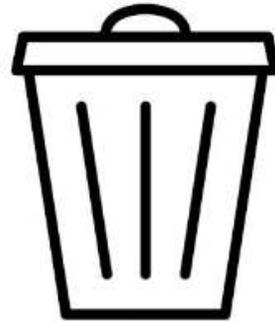
**REQUIRED INCREASE** in food calories  
to feed **9.7 billion** people by 2050



# Problem



Years



Dirty



Expensive

A satellite view of Earth showing the Americas and surrounding oceans. The text "SUSTAINABLE PRODUCTION ISN'T ENOUGH" is overlaid in white, bold, uppercase letters across the center of the image.

**SUSTAINABLE PRODUCTION ISN'T ENOUGH**



## EXHIBIT 3 | Growth Leaders Are Substantially Outperforming Their Peers



Sources: IRI ILD POS database, 2011–2017, MULOC; IRI and BCG analysis.

Note: Large is more than \$5.5 billion, midsize is \$1 billion to \$5.5 billion, and small is less than \$1 billion in sales in the past 52 weeks.

Photograph by Adam Levy  
for Fortune Magazine



Photograph by Adam Levy  
for Fortune Magazine

# DEATH BY 1,000 CUTS





# ALL need better ingredients



# Opportunity

The food industry's relentless quest for better alternative **proteins** (soy, insect, pea protein, etc) continues as consumer demand for better ingredients grows rapidly.

## 79%

of US Millennials eat meat alternatives.<sup>1</sup>

## 5.9% CAGR

Global Plant Based Protein Market was **\$8.35 Billion in 2016** and is Estimated to Reach **\$14.22 Billion by 2022<sup>2</sup>**

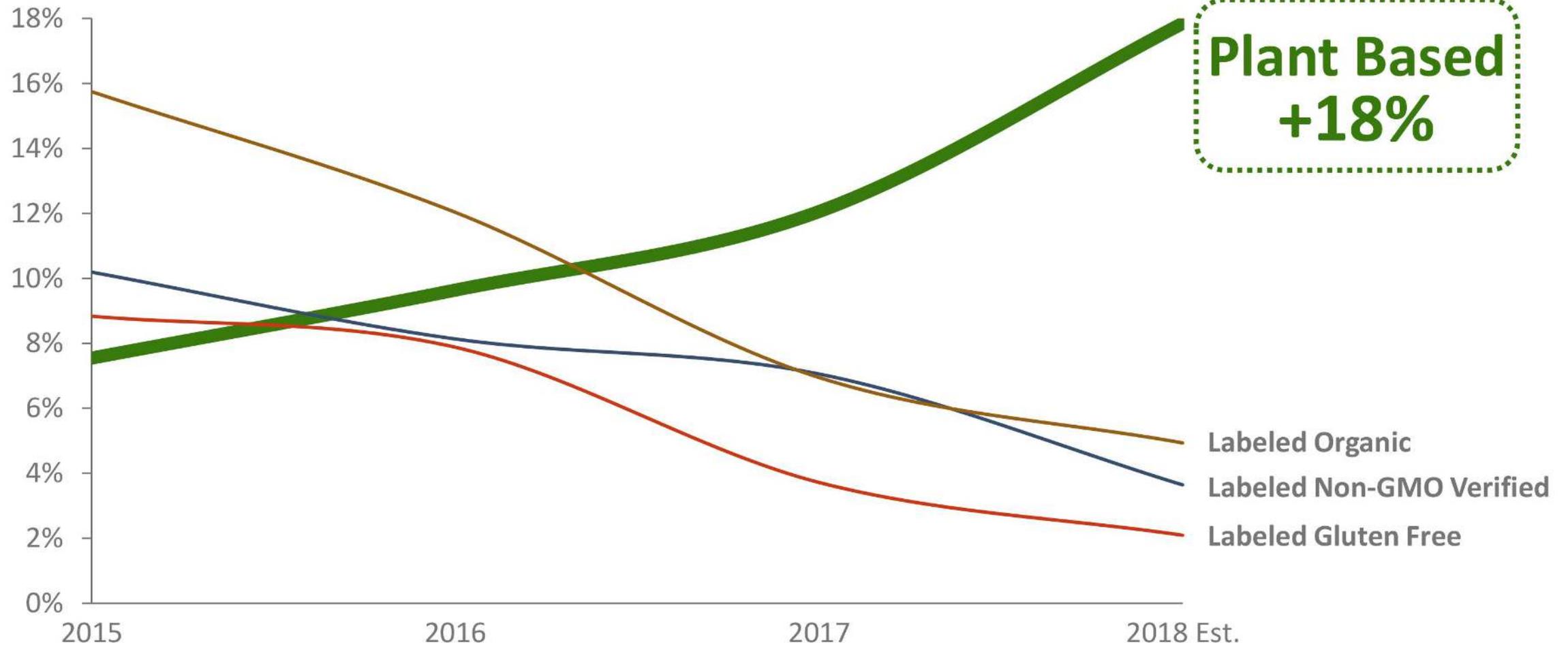
1: <https://downloads.mintel.com/private/JL2q8/files/700023/>

2: <https://www.researchandmarkets.com/reports/4342820/global-plant-protein-market-by-sources>

# Plant Based is outpacing growth of Labeled Organic, Gluten Free, and Non GMO

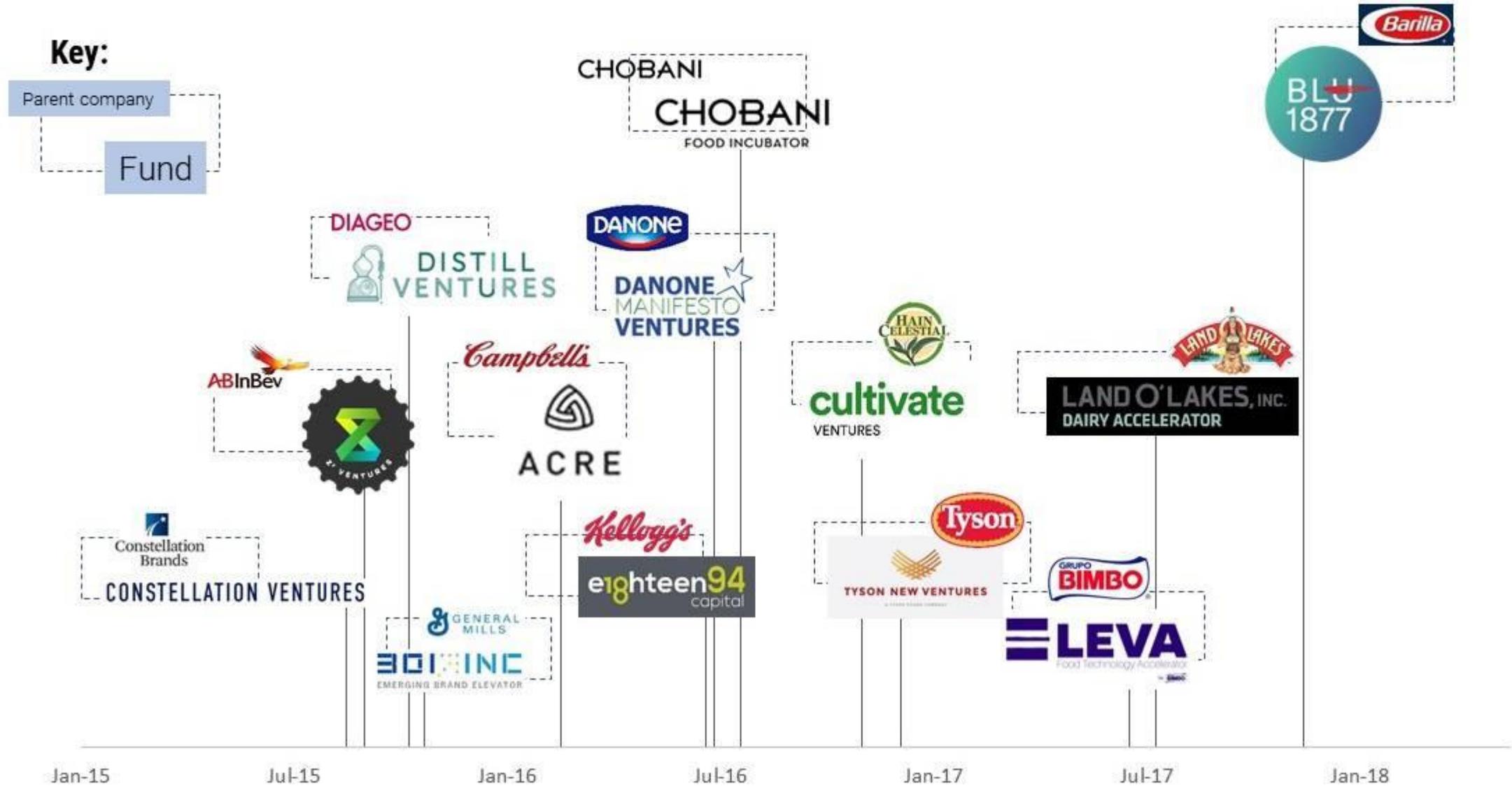


*Dollar Sales (% Change vs YA)*



# Major food companies launch investment vehicles

A timeline of recently launched venture funds/incubators by date of initial announcement





# SINGLE-CELL PROTEINS

# TREND

animal



fermentation



photosynthesis

# TREND

animal



fermentation



photosynthesis

# CELLULAR AGRICULTURE



algae-based  
shrimp

**Perfect Day**  
animal-free milk

plant-based  
burger patties

**IMPOSSIBLE**



Hampton Creek  
plant-based  
mayonnaise



cheese  
from yeast



Finless Foods  
slaughter-free  
fish



**MEMPHIS  
MEATS**

cell-cultured  
chicken



Ava Winery  
grape-free  
wine



Clara Foods

egg whites from  
yeast



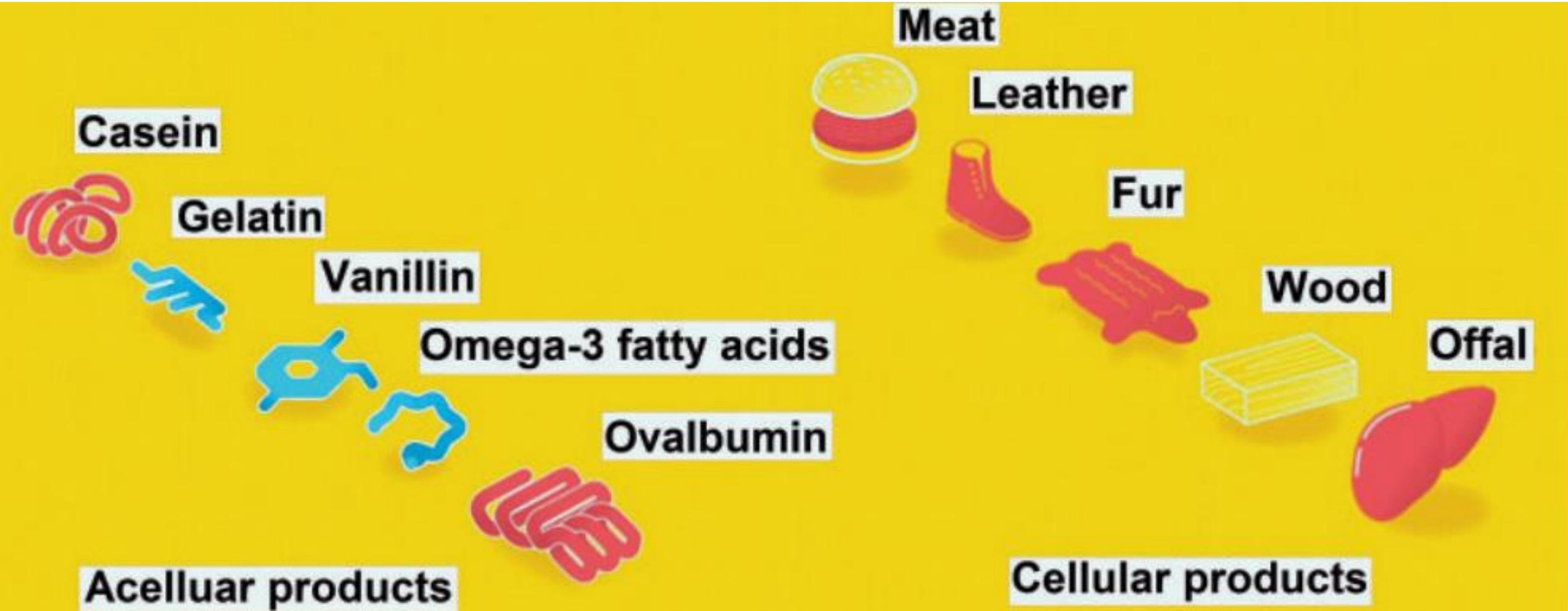
evolve

microbial  
vanillin



civet coffee  
without the  
civets

# CELLULAR AGRICULTURE







**Clara Foods**





**MEMPHIS**  
MEATS



**Perfect  
Day**

**Animal-free  
Milk**

**2%**

Brewed with love  
in San Francisco, CA

1 Liter (750 mL)





GINKGO BIOWORKS

# BIOLOGY BY DESIGN

**NON-GMO is NON-SENSE**

**PRO  
GMO**

soylent

400 kcal



ALL of these companies still rely on sugar

# TREND

animal



fermentation



photosynthesis



**FOOD IS POWERED BY THE SUN**

**#originalenergy**



# EVERY STEP LOSES ENERGY

10% each trophic level



A close-up photograph of a glass of beer. The top half of the glass is filled with a thick, white head of foam that is slightly overflowing. The bottom half of the glass is filled with a golden beer, showing numerous small, clear bubbles rising from the bottom. The background is a solid, vibrant green. A dark green horizontal band is superimposed over the middle of the image, containing the text "BACK TO THE BASICS" in white, bold, sans-serif capital letters.

**BACK TO THE BASICS**

**“Spirulina is the best food for the future”**

-UN Food Conference (1974)



# Spirulina

**60%** Protein-by-weight

**10x** iron as spinach

**more** carotenoids than carrots

**low** calorie + carb

**13** vitamins **8** minerals

**Doubles Daily**

# THE LEAN GREEN ALGAE BALL



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*Tomorrow's  
Meatball*

# Future of Alternate Protein Market

The global protein alternative market is currently valued at **\$8.1b** and is expected to witness a **CAGR of 6.8%** during 2017-2022. By 2022 global demand is expected to be **20-25%** higher than current levels.

## Pea

The number of new products containing pea protein grew by **195%** from 2013 to 2016.

## Insect

The edible insect market is valued at about **\$100m** and is forecast to grow to more than **\$1.5bn** in 2021.

The insect feed sector is expected to reach **\$1bn** in 2022 from more than **\$30m** in 2017.

## Soy

The global soy market is expected to reach **\$5.8 billion** by 2022.

## Whey

The global whey protein market is forecasted to reach **\$12.4 billion** by 2021.

# Future of Alternate Protein Market

## Continued

### Microalgae Competitive Advantage

- Higher protein yield per unit (**2.7-7.5 tons/year**) compared to soybean and legumes (**.6-1.2 tons/year**)
- Minimal flavor and texture impact compared to other alternatives
  - Contains higher amount of amino acids and other vitamins

**Companies that have invested in alternative protein in 2016-2017:**



# Spirulina: Advantage

**Protein  
%**

**Growth rate  
(days)**

**Spirulina**

**60%**

**1**

**Insects**

**45%**

**28**

**Soy**

**35.9%**

**210**

**Peanuts**

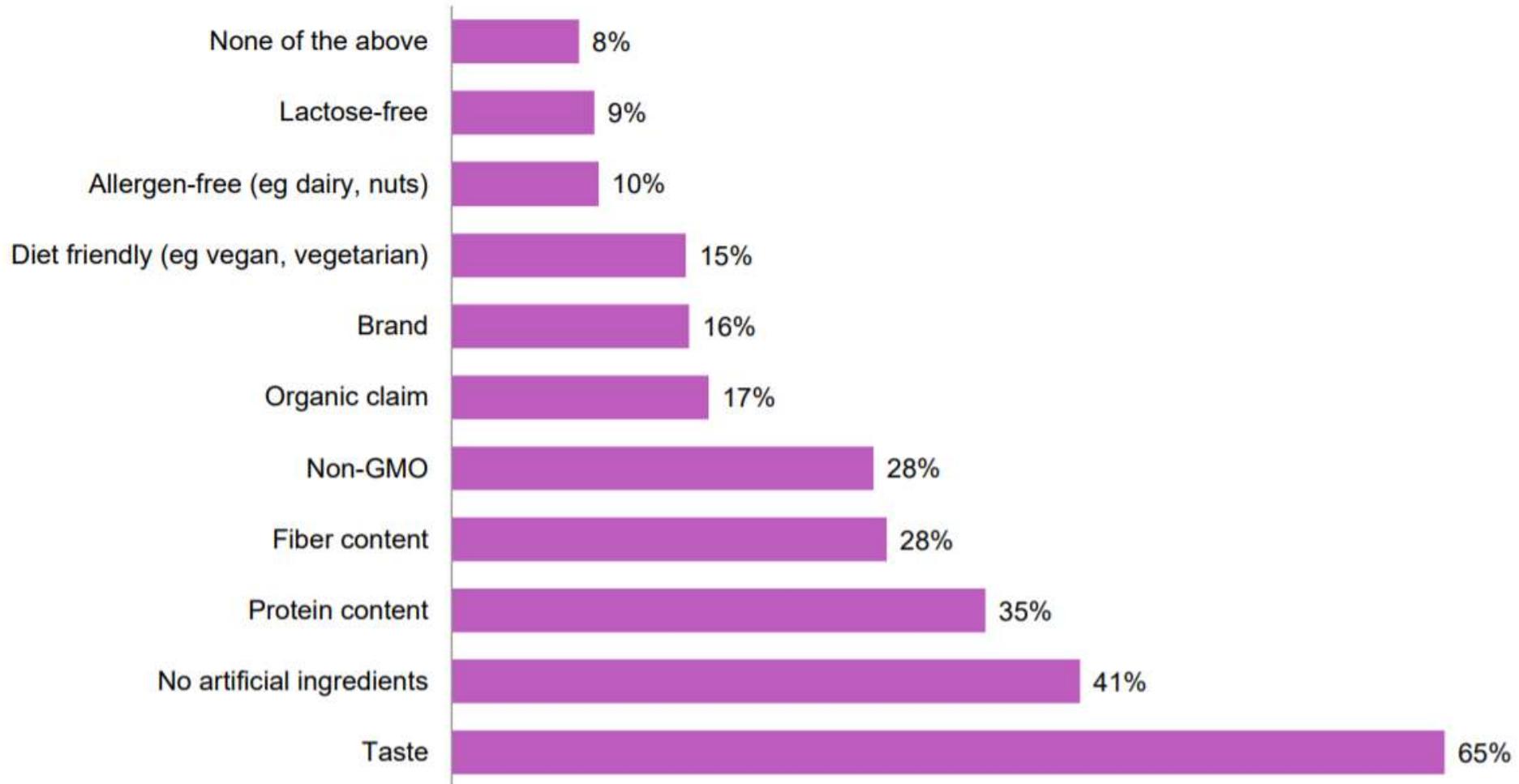
**26%**

**150**

	<b>60%</b>	<b>1</b>
<b>Insects</b>	<b>45%</b>	<b>28</b>
<b>Soy</b>	<b>35.9%</b>	<b>210</b>
<b>Peanuts</b>	<b>26%</b>	<b>150</b>

# Sustainability isn't enough. Products must taste great.

## US: Important factors when buying a product with plant-based protein, October 2017



A pair of hands is shown holding a small globe of water, symbolizing the earth or a specific engineering project. The background is a dark green, textured surface. The text "ENGINEERING TASTE" is overlaid in white, bold, uppercase letters across the center of the image.

**ENGINEERING TASTE**

# FLAVOR COMPONENTS

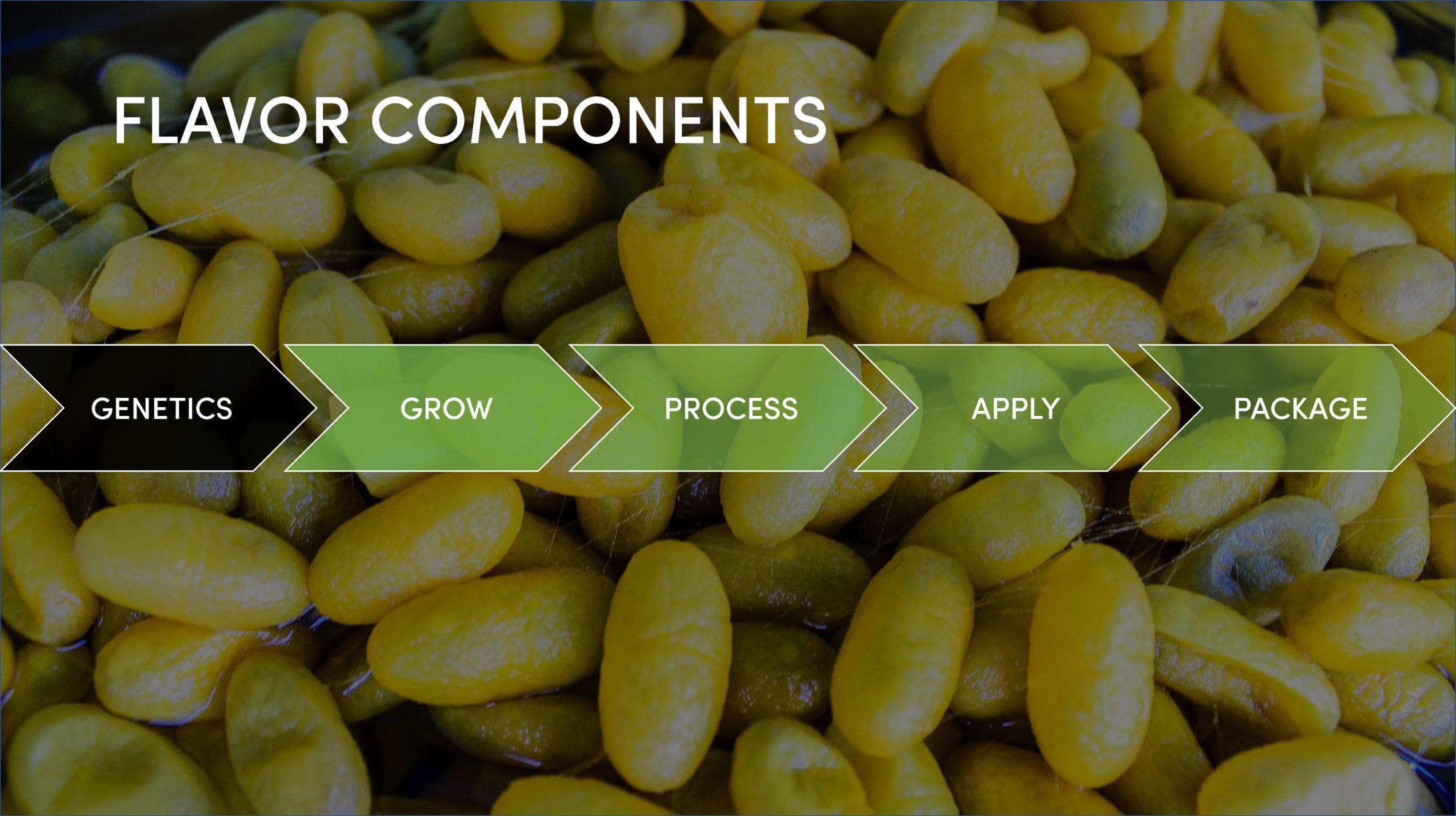
GENETICS

GROW

PROCESS

APPLY

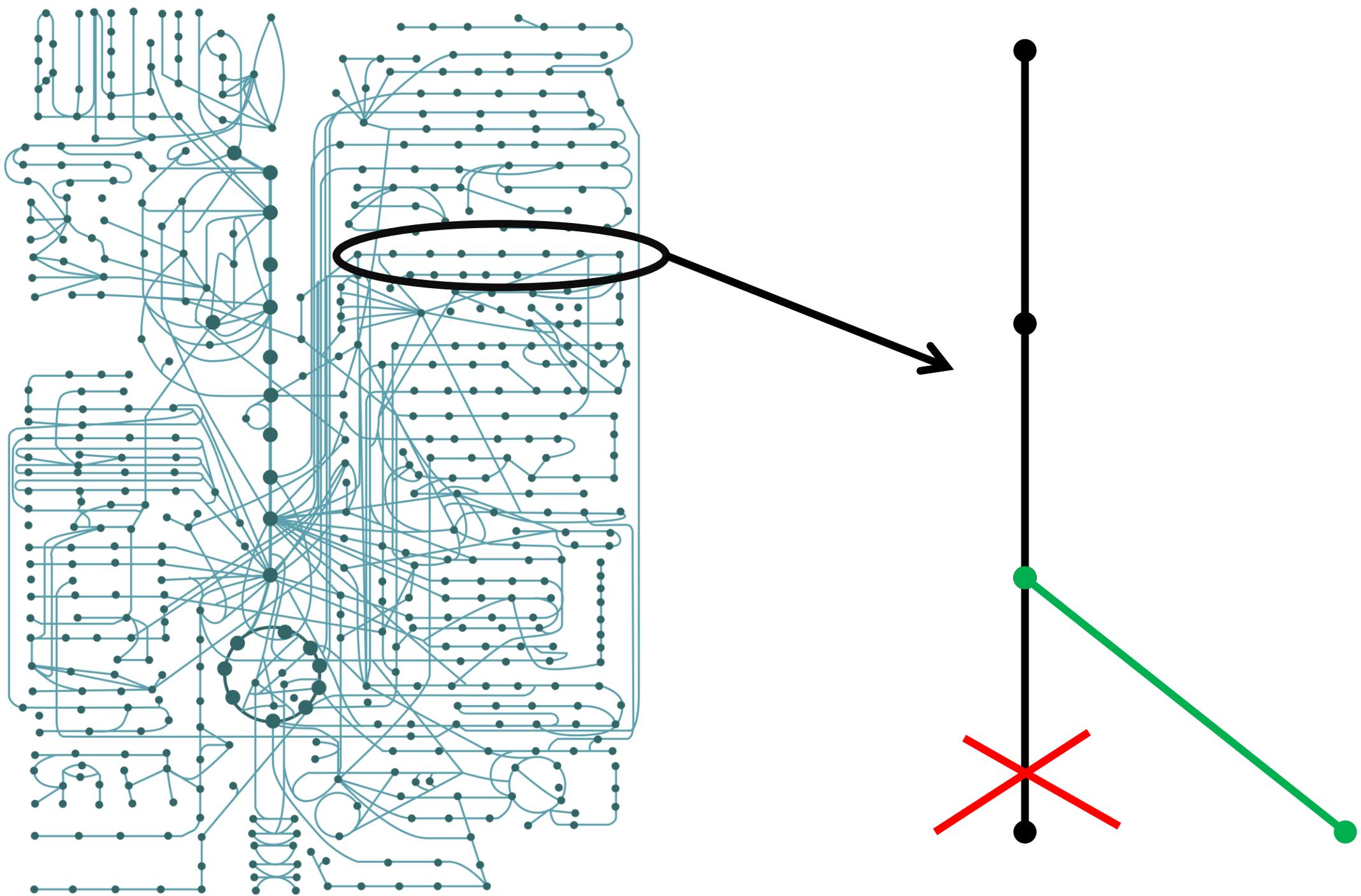
PACKAGE





# STEP 1: PATHWAY SELECTION





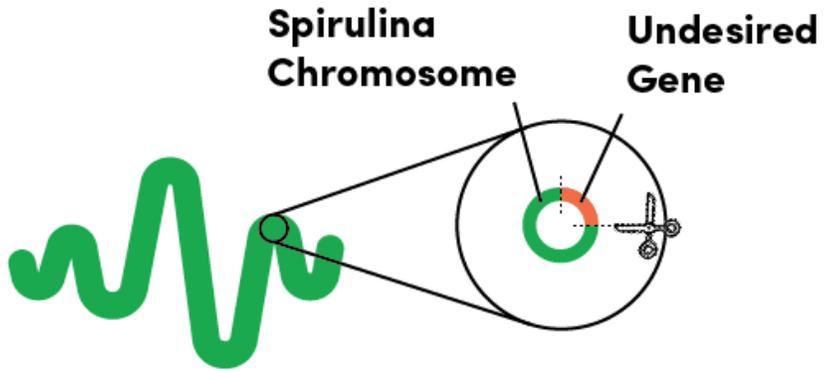
A glowing blue DNA double helix structure is shown against a dark background. The helix is composed of two intertwined strands connected by horizontal rungs, all emitting a soft blue light. The text "STEP 2: GENETICS" is centered over the middle of the helix.

## STEP 2: GENETICS

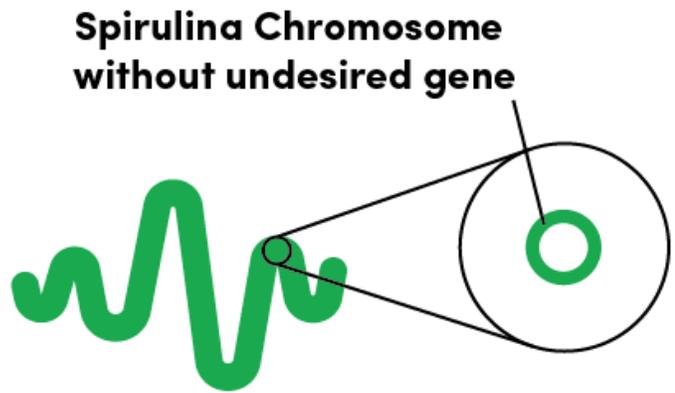
# GENE DELETION



+



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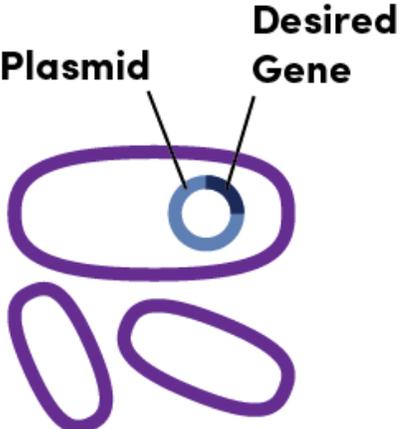


**CRISPR /  
Cas Protein**

**Spirulina**

**Edited Spirulina**

# GENE INSERTION

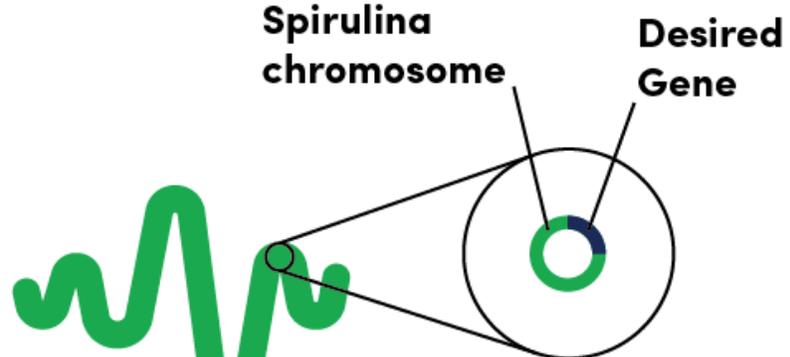


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Spirulina

=



Edited Spirulina

The image shows a microscopic view of several green, wavy, filamentous algae. The filaments are composed of individual cells, each with a distinct nucleus and chloroplasts. The algae are arranged in a tangled, overlapping pattern. The text "STEP 3: GROW" is overlaid in the center of the image in a white, sans-serif font.

STEP 3: GROW





A close-up photograph of a pile of bright green, fine-grained powder. The powder is piled in the center-left of the frame, with some smaller clumps and individual particles scattered to the right. The background is a plain, light-colored surface. The text "STEP 4: PROCESS" is overlaid in white, bold, sans-serif font across the middle of the powder pile.

# STEP 4: PROCESS

# Ingredient Platform



Natural Spirulina



Phycocyanin



Protein Isolate



Chlorophyll



**NUTRITION ANYWHERE  
EFFORTLESSLY**

# TAKEAWAYS

- TREND: Animal → Fermentation → Photosynthetic
- NON-GMO is NON-SENSE
- PROTEINS can produce any TASTE

# Thank you

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